

MINUTES OF THE MEETING OF SENATE

REPORT OF THE SENATE COMMITTEE ON UNIVERSITY PLANNING [Exhibit I]

S.16-88

2016-17 University Operating and Capital Budgets

It was moved by B.A. Younker, seconded by R. Kennedy,

That Senate provide advice to the Board of Governors, through the President and Vice-Chancellor, recommending approval of the 2016-2017 University Operating and Capital Budgets.

Dr. J. Deakin, Vice-

S.16-93 **Senate Membership: Graduate Student Constituency**

It was moved by M. Milde, seconded by B.A. Younker,

That the seat held by Ileana Diaz, graduate student representative on Senate, be declared vacant effective April 1, 2016 as a result of her resignation, and that Clifford Davidson be elected to complete her term until June 30, 2016.

CARRIED

S.16-94 **Senate Membership: SGPS, Arts and Humanities and Music Constituency**

It was moved by M. Milde, seconded by B.A. Younker,

That the seat held by Mark McDayter, current representative of the SGPS, Arts and Humanities and Music constituency on Senate, be declared vacant effective July 1, 2016 as a result of his 6-month sabbatical leave and that Julia Emberley (Arts and Humanities, English and Writing Studies) be elected to take up his seat for the July 1 – December 31, 2016 term. Dr. McDayter will return to Senate during January 1 – June 30, 2017 to finish his term.

CARRIED

S.16-95 **Senate Membership: Faculty of Arts and Humanities Constituency**

It was moved by M. Milde, seconded by B.A. Younker,

That the seat held by Kelly Olson, current representative of the constituency on Senate, be declared vacant effective July 1, 2016 as a result of her 6-month sabbatical leave, and that Allan Pero (Arts and Humanities, English and Writing Studies) be elected to take up her seat for the July 1 – December 31, 2016 term. Dr. Olson will return to Senate during January 1 – June 30, 2017 to finish her term.

S.16-98 **Senate Membership: Representative from the General Community**

It was moved by M. Milde, seconded by B.A. Younker,

That effective July 1, 2016 Dr. Devkumar R. Sainani be appointed to serve on Senate as
July 1, 2016 to June 30, 2018.

CARRIED

S.16-99 **Senate Membership: Vacancies filled by Appointment**

It was moved by M. Milde, seconded by B.A. Younker,

That the Senate seats be filled for the July 1, 2016 – June 30, 2018 term by appointment
on the recommendation of the units concerned as shown below:

Faculty of Information and Media Studies	Edward Comor*
Brescia University College	Donna Rogers
Huron University College	Paul Nesbitt-Larking
	Claude Olivier

*Reappointment

CARRIED

REPORT OF THE SENATE NOMINATING COMMITTEE [Exhibit III]

S.16-100 **Committee Membership**

The candidates proposed by the Nominating Committee in Exhibit III were elected by acclamation
to the following positions/committees:

Operations/Agenda Committee
Senate Committee on Academic Policy and Awards
Senate Committee on University Planning
University Research Board
University Council on Animal Care
Honorary Degrees Committee
Senate Review Board Academic
Distinguished University Professor Selection Committee
Faculty Scholars Selection Committee
Nominating Subcommittee to Nominate a Senator from the General Community
McIntosh Gallery Committee

Board of Governors
Decanal Selection Committee Faculty of Law
Decanal Selection Committee Faculty of Arts and Humanities
Selection Committee Vice-Provost (International)

An additional nomination was received at the meeting for Vice-Chair of Senate. A ballot vote was
conducted at the meeting. Senate elected Dr. Michael Milde as Vice-Chair of Senate (term July 1,
2016 – June 30, 2017).

REPORT OF THE SENATE COMMITTEE ON ACADEMIC POLICY AND AWARDS [Exhibit IV]

S.16-101

School of Graduate and Postdoctoral Studies: Revisions to the MA and PhD Programs in the Department of Women's Studies and Feminist Research

It was moved by S. Macfie, seconded by L. Miller,

That effective September 1, 2016 the course requirements for the MA and PhD programs

Senate Minutes

S.16-112 **ANNOUNCEMENTS** [Exhibit VI]

Senate received for information the academic administrative posts approved on behalf of the Board of Governors during the month of March 2016.0 0 1 76.584f842e

ADJOURNMENT

The meeting adjourned at 3:40 p.m.

A. Chakma
Chair

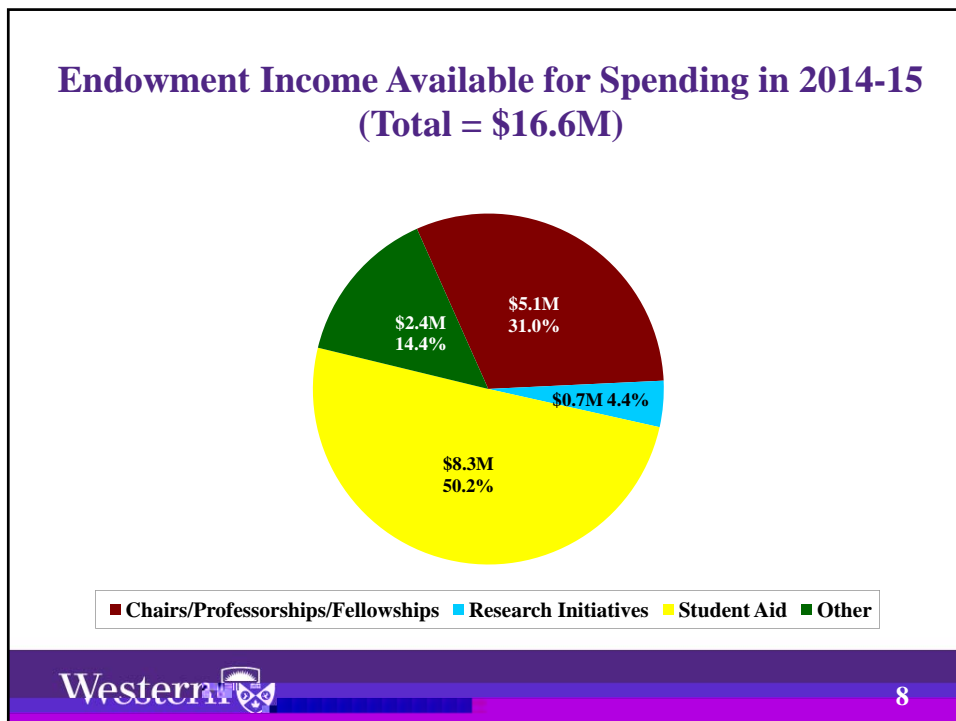
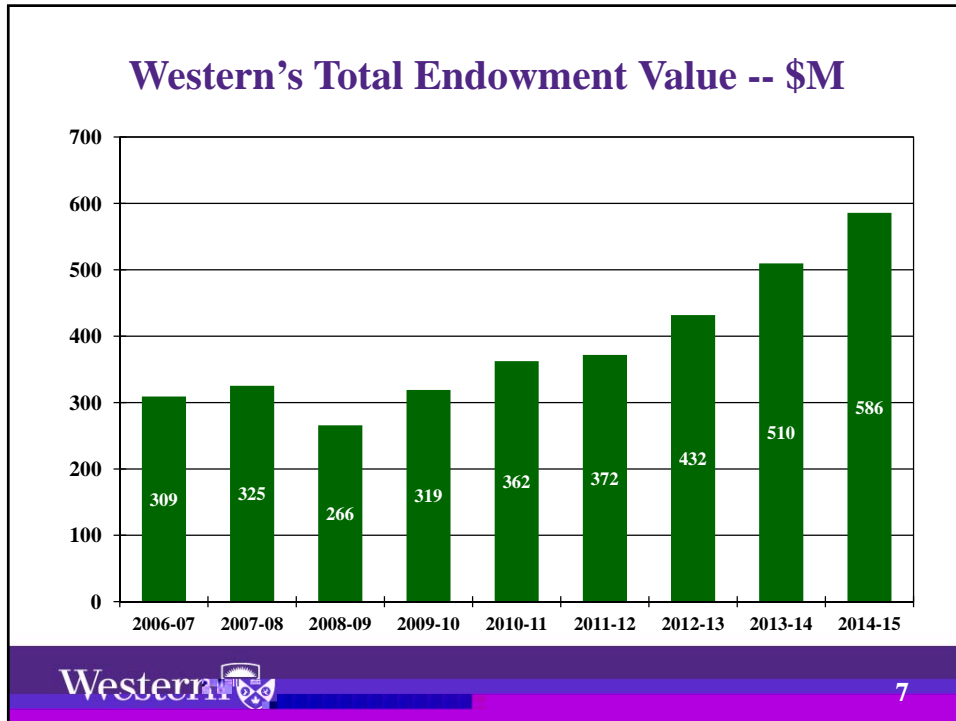
I. Birrell
Secretary

2016-17 Operating and Capital Budgets

Senate
April 8, 2016

External Context

- Provincial Deficit and Debt continue at very high levels
- Funding Formula Review
 - Future of enrolment growth funding ?
- Current Tuition Framework ends with 2016-17



University level Investments & New Initiatives in this Budget: Alignment with our Strategic Plan

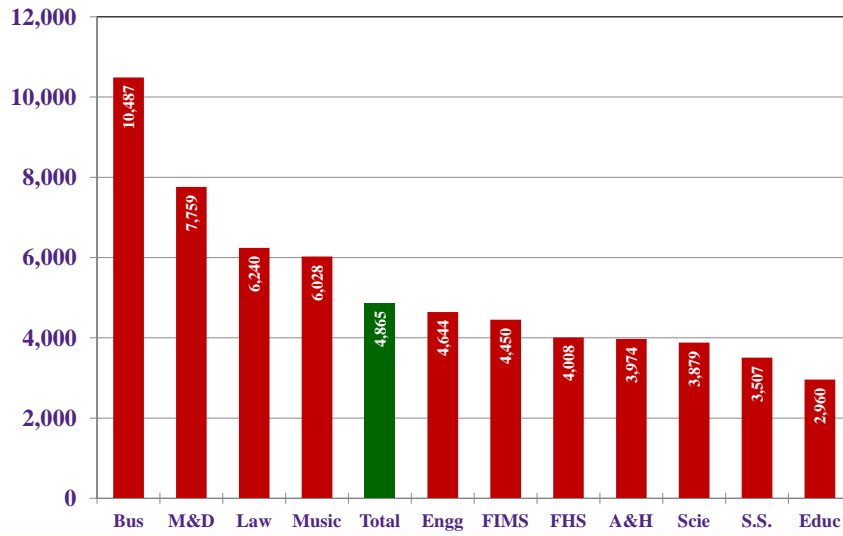
Our Strategic Plan Priorities

Pillar	Priority
1	RAISING OUR EXPECTATIONS: CREATE A WORLD-CLASS RESEARCH AND SCHOLARSHIP CULTURE
2	LEADING IN LEARNING: PROVIDE CANADA'S BEST EDUCATION FOR TOMORROW'S GLOBAL LEADERS
3	REACHING BEYOND CAMPUS: ENGAGE ALUMNI, COMMUNITY, INSTITUTIONAL & INTERNATIONAL PARTNERS
4	TAKING CHARGE OF OUR DESTINY: GENERATE AND INVEST NEW RESOURCES IN SUPPORT OF EXCELLENCE

Investments and New Initiatives in this Budget

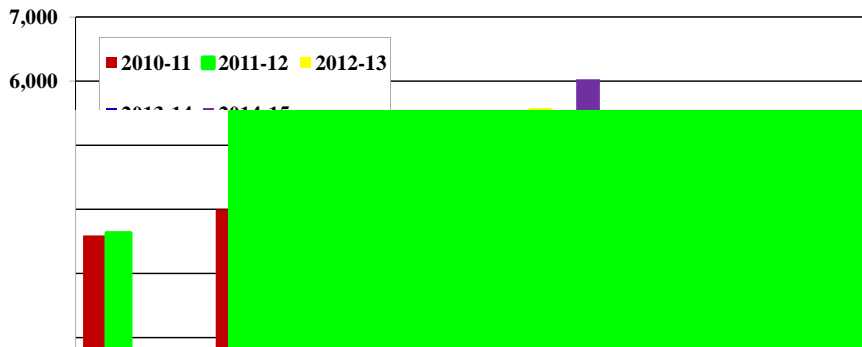
Initiative	Investment	Strategic Plan Pillars
Support for the Long-Range Space Plan <i>The Integrated Learning & Innovation Centre</i>	\$15 M One-Time	1, 2
Strategic Expansion of Engineering	\$5.5 M One-Time & \$800K Base (self-funding plan)	1, 2, 4
Scholarship Initiatives in SSHRC Disciplines Endowment	\$5 M One-Time & One-Time \$200K	1, 4
Pedestrian-Friendly Initiatives & Campus Safety	\$2 M One-Time	2
Strengthen Library Acquisitions Budget	\$1.1 M One-Time & \$250 K Base (in each of next 3 years)	1, 2, 4
Energy Conservation Initiatives	\$1.5 M One-Time	4
Entrepreneurship Initiatives	\$1 M One-Time	1, 2

Budget per WTU: 2014-15



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Budget per WTU Direct-Entry Faculties



Summary of the 2016-17 Operating Budget (Table 2)

- **Revenue Forecast** = \$ 728.5M
– Increase of 3.4%
- **Expenditure Plan** = \$ 732.4M
– Increase of 5.3%
- **Projected In-Year Position** = \$ -3.9M
- **Projected Operating Reserve** = \$ 44.1M
– Forecast to be at \$9.5M at end of 4-year period

Operating Revenues

Operating Revenues for 2016-17: Context

- Total FTE Enrolment up by ~600 FTEs

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Operating Revenues (\$M)

Operating Expenditures

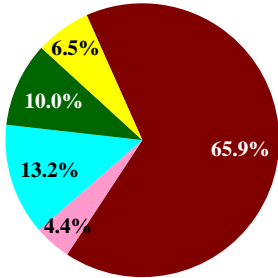
Recommendations for the Faculties (Table 4)

- Initial Budget Adjustment (IBA)
 - Terminology under review
- Faculty Turnover Recovery – if applicable
- Academic Priorities Fund (APF) Allocations
- Ivey School’s Funding Model
- CRC Allocations
- Revenue Sharing Mechanism for the Faculties
- **Total Base Allocation of \$469.5M**
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Scholarships and Bursaries (Table 5)

- Major Changes
 - Tuition Re-Investment increases by \$570K
 - Privately-Funded Awards Increase by \$100K

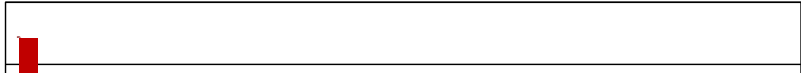
**2016-17 Operating Expenditures
(Total = \$732.4M)**



- Faculties Base + One-Time
- Centrally-Funded Student Aid
- Support Units Base + One-Time
- University-Wide Expenditures
- All Other

**Instructional & Research Expenditures as a % of
Total Operating Expenditures**

Ontario Universities -- 2014-15 (Source: COFO Reports)



Overview of the 2016-17 Capital Budget

- Major Projects in Various Planning Stages
 - Modernization of Thames Hall
 - Follow-on Projects in Natural Sciences Centre
 - New Initiatives/Partnerships at the Research Parks
 - Renewal/Replacement/Expansion of Medical Facilities
 - Multi-level Parking Structures
 - Will require re-alignment of parking lot categories and increases to parking rates
 - Renewal of Spencer Engineering Building

Overview of the 2016-17 Capital Budget

- **Total Spending of \$134.4M** (Table 15, line 21)
 - \$55.7M for New Construction (Table 18)
 - \$25.9M for Major Renovations (Table 18)
 - \$52.8M for All Other Expenditures

