



The UNIVERSITY of WESTERN ONTARIO

MINUTES OF THE MEETING OF SENATE

April 17, 2009

The meeting was held at 1:30 p.m. in Room 1R40, Richard Ivey School of Business.

SENATORS: 70

I. Ajiferuke
A. Barnfield

SENATE COMMITTEE ON UNIVERSITY PLANNING [Exhibit I]

S.09-77 **2009-2010 University Operating and Capital Budgets**

It was moved by C. Dunbar, seconded by D. Wardlaw,

That Senate provide advice to the Board of Governors, through the President & Vice-Chancellor, recommending the approval of the 2009-10 University Operating and Capital Budgets (Appendix 1).

Dr. Longstaffe acknowledged the efforts of many individuals involved in the preparation of the budget document during this particularly difficult time. He presented the 2009-10 University Operating and Capital Budgets detailed in Exhibit I, Appendix 1, including the planning and budgetary context, recent budget developments, budget recommendations (Faculties and support units), operating revenues, tuition recommendations, overview of the 2009-10 capital budget and federal and provincial infrastructure funding. Overhead slides used to highlight his presentation are attached as [Appendix 2](#).

The 2009-10 budget recommendations respond to the increased financial constraints that Western now faces - within the context of maintaining a balanced budget at the end of this four-year planning period. Revenues are projected to be \$526.4 million and expenditures are projected to be \$539.7 million which leaves an in-year deficit of \$13.3 million. This shortfall will be made up from an operating reserve that is expected to reach the Board-mandated minimum of \$2.5 million by the end of the four-year planning period.

Dr. Longstaffe stated that it was known for some time that the last two years of the four-year budget plan would be difficult because the rate of growth of revenues would fall below the rate of growth of expenditures thus requiring expenditure restraint. This problem was brought forward in time by the severe downturn in equity markets in the fall of 2008. That downturn has had a direct and negative impact on the University's operating budget and on the endowments.

The initial budgetary reduction for Faculties and support units has been decreased from an average of 5.5% in the initial projections of the "February Document" to 4.5%, to be allocated differentially. This reduction has been possible because of infrastructure funding from the provincial and federal governments, the recovery of \$4.7 million in legal fees from a long-standing litigation and changes within the operating budget.

Responding to Mr. Sherar's question about the recommended 8% tuition increase for graduates in the Environment and Sustainability program, Dean Wardlaw said the increase was recommended by the co-directors and approved by the Faculty. The tuition increase will allow for modest additional resources to support enhancements to the program. The 8% increase would start in September 2009.

Professor Carroll presented the following questions: 1) why hasn't the shortfall been reduced, given the new-found money, 2) in developing next year's budget were assumptions made regarding the number of full-time faculty hired and if so what is the nature of that assumption, 3) were any assumptions made about a possible decrease in the number of administrative staff positions and if so what was that assumption, 4) were any assumptions made about wage settlements with the unionized faculty and what were those assumptions, and 5) given the additional \$2,050,000 in one-time allocations for limited-duties and limited-term appointments is it anticipated that any limited-term appointments will not be renewed for budgetary reasons this year and is it anticipated that the number of limited duty appointments made next year will be significantly lower as compared to this year.

Dr. Longstaffe stated that it is difficult to speculate as to precisely how Deans will manage their

University's expenditures are faculty and staff salaries. Dr. Longstaffe noted that he could not

That Diego Noronha (Social Science I), a runner up in the last election be elected to complete Mr. Reid's term (May 1 to June 30, 2009).

CARRIED

S.09-80 **Nominating Committee Membership**

The following were elected to the Nominating Committee:

Members: B. Sherar (term: July 1, 2009 - June 30, 2010), B. Kraatz, P. McKenzie, A. Suksi (terms: July 1, 2009 to June 30, 2011)

Alternates: C. Burns (term: July 1, 2009 - June 30, 2010) and J. White (term July 1, 2009 to June 30, 2011).

S.09-81 **Senate Membership: Affiliated University College Undergraduate Student Constituency: Representative for May and June 2009**

Affiliated University College Constituency

Andrew Beach, elected representative on Senate for the Affiliated University College constituency, whose term finishes on June 30/09, will resign from Senate at the end of April. On behalf of Senate, the Secretary has invited Patrick Searle (Hons. English and Religious Studies - King's), Senator-elect in this constituency, to attend the May and June meetings, as permitted by the Senate Election procedures.

NOMINATING COMMITTEE [Exhibit III]

S.09-82 **Vice-Chair of Senate**

T. Carmichael was elected to serve as Vice-Chair of Senate (term from July 1, 2009 to June 30, 2010).

S.09-83 **Operations/Agenda Committee**

The nomination of Matt Hyland for membership on the Operations/Agenda Committee was presented in addition to the slate of nominees contained in the report. The following individuals were elected to the Operations/Agenda Committee as a result of a ballot: R. Park (term: July 1, 2009 to June 30, 2010), G. Kopp, S. Macfie, A. Mandich and S. Sims (terms: July 1, 2009 to June 30, 2011)

S.09-84 **Senate Committee on Academic Policy and Awards** (SCAPA)

N. Caldwell, C. Ellis, J.Y. Jiang, M. Vandebosch (terms: July 1, 2009 - June 30, 2010) , J. Plug, K. Verwaayen, and M. Workentin (terms: July 1, 2009 to June 30, 2011).

S.09-85 **Senate Committee on University Planning** (SCUP)

B. Sherar (July 1, 2009 to June 30, 2010) and J. Polgar (term July 1, 2009 to June 30, 2011) were elected to the Senate Committee on University Planning.

S.09-86 **University Research Board** (URB)

P. Baiden (term: July 1, 2009 to June 30, 2010), D. Litchfield and A. MacEachern (terms July 1, 2009 to June 30, 2012) were elected to the University Research Board.

S.09-87 **University Council on Animal Care** (UCAC)

A. Sendzikas, J. Staples (terms: July 1, 2009 to June 30, 2011) and J. Millar (term July 1, 2009 to June 30, 2010) were elected to the University Council on Animal Care.

Secretary's Note: Subsequent to the Senate meeting it was found that J. Millar's election to UCAC was not required.

S.09-88 **Honorary Degrees Committee**

A. Gupta (term July 1, 2009 - June 30, 2010), M. Bartlett, D. Bentley, V. Meredith and D. Wardlaw (terms July 1, 2009 - June 30, 2011) were elected to the Honorary Degrees Committee.

S.09-89 **Senate Review Board Academic (SRBA)**

D. Klimchuk was elected to serve as Chair of SRBA (term from July 1, 2009 to June 30, 2010).

The following Faculty were elected: K. Fleming (term July 1, 2009 - June 30, 2010), M. Atkinson, D. Bartlett, D. Belliveau, A. Bootterell, K. Solga, and T. Straatman (terms July 1, 2009 to June 30, 2011)

The following Undergraduate students were elected (terms July 1, 2009 - June 30, 2010): C. Burns, M. Fan, J. Gautier, S. Greenberg, A. Gupta, D. Ulbrych

The following Graduate students were elected (terms July 1, 2009 - June 30, 2010): E. Heersink, J. MacLachlan, D. Sutherland, C. Steinbock

S.09-90 **Distinguished University Professor Selection Committee**

J. Bend and T. Rajan were elected to the Distinguished University Professor Selection Committee (terms July 1, 2009 - June 30, 2011).

S.09-91 **Faculty Scholar Selection Committee**

T. Bansal (term July 1, 2009 - June 30, 2010), A. Lee and J. Nisker (terms July 1, 2009 - June 30, 2011) were elected to the Faculty Scholar Selection Committee.

S.09-92 **Nominating Subcommittee to Nominate a Senator from the General Community**

J. Etherington, M. Jones, and R. Lumpkin were elected to the Nominating Subcommittee to Nominate a Senator from the General Community (terms July 1, 2009 - June 30, 2011).

S.09-93 **Advisory Committee for the Ombudsperson**

M. Broadfoot was elected to the Advisory Committee for the Ombudsperson (term July 1, 2009 - April 30, 2010).

S.09-94 **McIntosh Gallery Committee**

SENATE COMMITTEE ON ACADEMIC POLICY AND AWARDS

Teacher Education Program) which was approved by Senate (S. 2143) in 1975, but withdrawn in 1995. The revised calendar copy brings the information up to date.

UNIVERSITY RESEARCH BOARD [Exhibit V]

S.09-102 **Report on Human Rights and Genocide Related Teaching and Research**

The report on Human Rights and Genocide Related Teaching and Research, detailed in Exhibit V, was received for information.

REPORT OF THE HONORARY DEGREES COMMITTEE [Exhibit VI]

S.09-103 **Honorary Degree Recipients - Spring Convocation 2009**

The announcement of the honorary degree recipients for Spring Convocation 2009, detailed in Exhibit VI, was received for information.

S.09-104 **REPORT OF THE ACADEMIC COLLEAGUES.09-104**

President's Report to Senate

- Ivey Health Innovation Centre
- Alumni Gala Concert
 - Toronto Centre for the Arts
- France Day at Western
- Hellmuth Prizes
- Distinguished University Professors

Dr. Paul Davenport
April 17, 2009



Ivey Centre for Health Innovation and Leadership

- Announced at Western by Federal Industry Minister Tony Clement on March 26
 - \$5 million investment



Distinguished University Professors

For career achievement in scholarship, teaching and contributions to the academy

- Jack Bend (Schulich)
 - Researcher in pharmacology, teacher, and administrator



2009-10 Operating and Capital Budgets

Senate
April 17, 2009

Context/Background

- › Moving into Year 3 of Four-Year Plan
- › Four-Year Plan approved by Board in May 2008
 - › For the period -- 2007-08 to 2010-11
 - › Grants from Province's *Reaching Higher* Plan
 - › 5-year period -- 2005-06 to 2009-10
 - › Major portion of revenues already at steady-state
 - › Graduate Expansion Funding continues
 - › Tuition Revenue -- about 4.5% per year
 - › Investment Income -- \$46.25M over final 3 years

Context/Background

- › Expenditures
 - › Commitments to Faculties and Support Units
 - › UPIF, One-time, ECF, GEF/GEF+
 - › Student Aid
 - › Many other University-wide Expenditures
 - › Employee Salaries and Benefits
- › Rate of Growth in Revenues Slowing Down
 - › Will require Expenditure Restraint
- › Downturn in the Equity Markets
 - › Loss of Investment Income from Non-Endowed Funds -- totalling \$46.25M over three years

Preliminary Recommendations

(on February 11, 2009)

- › Already Approved by the Board
 - › Withdraw Investment Income Transfer to Operating Budget in Current Year (\$18.55M)
 - › Withdraw One-time Transfer to the Capital Budget (\$12.2M)
 - › Physics & Astronomy Project put on hold
 - › Withdraw \$6M One-time Allocation to CFI Matching
 - › But . . . we are committed to supporting CFI Initiatives -- and will provide the necessary funds in the coming years

Preliminary Recommendations

(on February 11, 2009)

- › Reviewing Other One-time and University-wide Expenditures -- for possible reductions
- › Additional Average 2.5% Budget Reductions to Faculty and Support Unit Budgets in each of 2009-10 and 2010-11
 - › Applied differentially

Recent Budget Developments

(Subsequent to February 11th)

- › Federal Budget committed to substantial funding for Infrastructure Renewal
- › Provincial Budget
 - › Matching Federal Infrastructure Funding
 - › Details still not known
 - › \$150M in One-Time Year-End Funding
 - › Constituent University's share is about \$5.05M
- › Long-running Litigation decided in University's Favour
 - › \$4.7M in One-time Funding in Current year

Recommendations to Change Other One-time and University-wide Expenditures

- › MMI Transfer fixed at 2008-09 level of \$10.25M in each of next two years
- › FFICR Transfer to Capital reduced to \$0 (from \$3M) in each of the next two years
- › Other Expenditure Changes
 - › Business Continuity Plan Development, Learning & Development Initiatives, Systems Initiatives in RDS, University Advertising, Campus Rec Subsidy, IDIs, Graduate Recruitment Initiatives, Library Acquisitions
- › Freeze of Senior Administrative Salaries

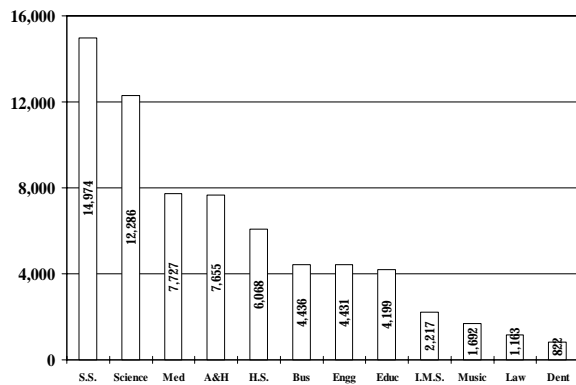
Revised Recommendations -- in this Budget

- › Average Additional Budget Reduction reduced to 1.5%
 - › From the Preliminary Recommendation of 2.5%
- › 100% of Staff and Faculty Exit Costs covered by Central Budget
 - › Compared to the 50% Preliminary Recommendation
 - › For Operating-funded Positions
- › \$2.05M in One-time Funding in 2009-10 to the Faculties to Maintain Teaching Capacity and Program Delivery

Faculty Budget Recommendations

- › Provost's Review of Faculty Plans/Budgets
 - › Teaching Responsibilities
 - › Budgets relative to Teaching Responsibilities
 - › Faculty Complement Plans
 - › Carryforward Levels
 - › Other Funding Sources
 - › Tuition-based funds
 - › Targetted government funds
 - › CRCs

Weighted Teaching Units (WTUs): 2007-08



(Base Budget + ECF + GEF/GEF+) per WTU: 2007-08

**Faculty Budget Recommendations
Differential Additional Base Reductions**

Additional Reduction in each of Next 2 Years

Arts & Humanities	-2.0%
Education	-0.0%
Engineering	-2.5%
Health Sciences	-2.5%
Info & Media Studies	-2.5%
Law	-2.5%
Medicine & Dentistry	-2.5%
Music	-2.0%
Science	-0.6%
Social Science	-0.0%
Total/Average	-1.5%

**Allocations to the Faculties that
Apply in 2009-10**

- › UPIF from Rounds 1 and 2 (\$737K)
- ›

Allocations to the Support Units that Apply in 2009-10

- › UPIF from Rounds 1 and 2 (\$530K)
 - › Table 11, Column < c> -- details in Table 6
- › One-time Funding (\$1.2M)
 - › Table 7
- › 100% of Staff Exit Costs funded Centrally

University-wide Expenditures (Table 12)

- › Lower utilities costs due to new Price Agreement on Natural Gas
- › Library Acquisitions increases by \$250K
- › MMI Transfer fixed at 2008-09 level of \$10.25M
- › FFICR Transfer to Capital reduced from \$3M to \$0
- › Information Technology Infrastructure Fund increases by \$495K
 - › Supports central IT Infrastructure -- networks, wireless technologies, computer labs, instructional software applications, and central university databases

One-Time Expenditures in 2009-10 (Table 13)

› Staff and Faculty Exit Costs	\$ 6.00M
› CFI Matching	\$ 3.50M
› Maintain Teaching Capacity and Program Delivery	\$ 2.05M
› DSIG	\$ 1.04M
› Flowthrough of Robarts Revenues	\$ 4.37M
› Expansion of Medical Programs	\$ 4.10M
› Clinical Education Funding	\$ 2.00M
› All Other	<u>\$ 5.27M</u>
› Total	\$28.33M

Summary of Operating Budget (Tables 14 and 15)

› 2009-10 Revenues	\$526.4M
› 2009-10 Expenditures	\$539.7M
› In-Year Deficit	\$(13.3)M
› Operating Reserve	
› 2008-09	\$28.2M
› 2009-10	\$14.9M
› Operating Reserve Forecast for 2010-11=	\$2.5M

2009-10 Operating Expenditures
(Total = \$539.7M)

