



**MINUTES OF THE MEETING OF THE BOARD OF GOVERNORS**



The Operating Reserve is the Board's tool to ensure prudent planning for and management of the Operating Budget by the administration.

In reply to questions, R. Chelladurai noted that operating reserve policies in the university sector vary, but the 1 percent range is quite common. With respect to providing a safety net against government cuts he explained that a cut of 2 percent in government grants would be \$6 million. J. Deakin said the downside of a too large number is that it might be seen to attenuate operating flexibility. Reviewing the Operating Budget Reserve level on a four-year basis allows the administration the opportunity to assess the financial situation based on changes in government funding or tuition revenue.

The question was called and CARRIED.

BG.16-07

**Revisions to MAPP 2.10 ±Scholarships, Awards and Prizes ±Definitions and Approval Process**

It was moved M. Wilson, seconded by L. Gainey,

That amendments to MAPP 2.10, Scholarships, Awards and Prizes – Definitions and Approval Process Policy (outlined in Appendix II, Annex 1), be approved.

CARRIED (By Unanimous Consent)

BG.16-08

**Update on Rapid Transit**

P. Jenkins provided an update on various discussions that had taken place with the city thus far. Western has gone on record as being in support of a rapid transit system servicing the campus but more investigative work is required before being able to support any particular routing. The President provided an overview of the meeting with the Mayor and City Manager noting that the Mayor wants the community to speak with a single voice as he pursues



proposal has come from the Ministry, not from Western and that no additional changes would be contemplated.

B. Timney suggested that a communications plan be developed to explain the unique opportunity to make a change to the UWO Act.

The question on the motion to refer was called and DEFEATED.

The main motion was called and CARRIED.

**REPORT OF THE AUDIT COMMITTEE** [Appendix V]

BG.16-12 **Information Item Reported by the Audit Committee**

The Report of the Audit Committee, detailed in Appendix V, contained the following item that was received for information by unanimous consent:

- x Harassment and Discrimination Matters Annual Report

**REPORT OF THE FUND RAISING AND DONOR RELATIONS COMMITTEE** [Appendix VI]

BG.16-13 **Fund Raising and Donor Relations Committee Terms of Reference Amendments**

It was moved by L. Gainey, seconded by B. Timney, that the following be approved: 02 d n 2 Q f G a i n e y, t h a t b e c o n c e d b y B. T i m n e y, 0 6 3 6 6 . 5 3 T m 0 ( B ) 4 ( . T ) - 1 3 ( i ) 5 ( m ) - 2 1 ( n e ) - 7 ( y ) 3 0 ( , ) ] T J E T Q q 0 . 0 0 0

That revisions to the terms of reference of the Fund Raising and Donor Relations Committee, described in Appendix VI, Annex 1, be approved.

L. Gainey, Chair of the Fund Raising and Donor Relations Committee (FRDRC) presented slides detailing the "Strategic Mandates of FRDRC", contained in [Appendix 1](#) to these minutes.

The question was called and CARRIED.

BG.16-14 **Information Items Reported by It** r T m u ( a t ) t u r e ( o ) - 2 ( e e ) - a i o t f 1 ( o u ) 4 ( s ) - 5 ( c ) - 4 ( o n ) 4 ( s ) - 5 ( e n ) 4 ( t : ) ] T J E T Q q 0 . 0 0 0



Board of Governors

## Strategic Mandates of FRDRC

Presented to the Board  
January 28, 2016

### Strategic Mandate 1: Double Alumni Engagement

- Grow alumni engagement with priority on meaningful engagement
  - ¾ Launched new “Coffee with” Program
    - [10K Coffees Facebook advertisement](#)
  - ¾ Alumni Association Board is developing new strategic plan
  - ¾ Alumni survey planned

### Strategic Mandate 1: Double Alumni Engagement

- Target– Grow from 50,000 alumni engaged annually to 100,000 by 2018
  - ¾ 67,000 alumni in 14/15
  - ¾ 97,000 alumni as at November 30/15
- FRDRC to monitor progress quarterly

### Strategic Mandate 2: Surpass \$750 million Campaign Goal

- \$750 million Campaign Target
  - ¾ \$617 million at Dec 31/15 (82%)
- Grow endowment to \$500 million by 2018
  - ¾ Achieved target; Identifying possible stretch target for 2018
- Add 100 research chairs, 50 endowed
  - ¾ 36 research chairs (36%), 19 endowed (38%)
- FRDRC to identify 2-8 other key targets and monitor progress quarterly



Strategic Mandate 3:  
Build sustainable development operation  
of \$100 million annually  
operating by FY 2019

